### University of North Texas at Dallas
**Spring Semester, 2013**

**SYLLABUS**

**MGMT 3720: Organizational Behavior**  
3 Credit Hours

<table>
<thead>
<tr>
<th>Department of</th>
<th>Management</th>
<th>Division of</th>
<th>Urban and Professional Studies</th>
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<tbody>
<tr>
<td><strong>Instructor Name:</strong></td>
<td>Dr. Elizabeth Muñiz</td>
<td><strong>Office Location:</strong></td>
<td>DAL 2 - 333</td>
</tr>
<tr>
<td><strong>Office Phone:</strong></td>
<td>(972) 338-1803</td>
<td><strong>Email Address:</strong></td>
<td><a href="mailto:Elizabeth.Muniz@unt.edu">Elizabeth.Muniz@unt.edu</a></td>
</tr>
</tbody>
</table>

**NOTE:** Use this email; do not email me via Blackboard Vista. I prefer e-mail to communicate with students, and I usually respond to e-mail messages within 24 hours. When you send a message, please make sure you specify in the subject line the course number for which you are enrolled (i.e., MGMT 3720), and do not use all CAPS when inquiring about a class issue. Note that the use of all CAPS in electronic messages is considered poor etiquette.

**Office Hours:**  
- Every Tuesday from 8:00 am to 10:00 am; 12:50 pm 1:50 pm  
- Every Wednesday from 8:00 am to 10:00 am; 12:50 pm 1:50 pm  
- Every Thursday from 11:00 am to 1:00 pm; 4:00 pm to 7:00 pm

| Classroom Location: | DAL 1 - 348 |
| **Class Meeting Days & Times:** | Wednesdays from 10:00 am to 12:50 pm. NOTE: This course follows a blended instructional approach that includes a combination of face-to-face class sessions, online activities, and team activities. |

**Course Catalog Description:**  
**MGMT 3720 – Organizational Behavior** is a 3-hour course designed to provide students with an overview of individual behavior in formal organizations. Topics discussed include organizational culture, motivation, leadership, dynamics of power, perception and attribution, communication, decision making, performance, and individual differences.

**Prerequisites:** N/A  
**Co-requisites:** N/A


**Access to Learning Resources:**  
UNT Dallas Library:  
phone: (972) 780-3625;  
web: [http://www.unt.edu/unt-dallas/library.htm](http://www.unt.edu/unt-dallas/library.htm)  
UNT Dallas Bookstore:  
phone: (972) 780-3652;  
e-mail: 1012mgr@fheg.follett.com

**Course Goals or Overview:**  
The goals of this course are to  
1. To develop an understanding of individual behavior in formal organizations.  
2. To understand how groups function in formal organizations.  
3. To introduce students to the systems and dynamics of formal organizations.
Learning Objectives/Outcomes:
At the end of this course, the student will
1. Demonstrate an understanding of individual behavior in organizations.
2. Define individual attitudes and job satisfaction.
3. Identify recent findings about individual differences in the workplace.
4. Define individual perception and decision making.
5. Demonstrate an understanding of concepts and applications of employee motivation.
6. Define group behavior and work teams.
7. Identify communications processes in formal organizations.
8. Define contemporary issues in leadership.
9. Identify issues related to power and politics.
10. Define organizational culture.
11. Demonstrate an understanding of issues related employee emotions and moods, conflict and negotiation in organizations, organizational structure, human resources practices, organizational change, and stress management.

Course Outline

<table>
<thead>
<tr>
<th>Date</th>
<th>Class Activities</th>
<th>Student Assignments</th>
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<tbody>
<tr>
<td>Meeting 1 1/16</td>
<td>Introduction to Class Lecture/Class Exercise</td>
<td>Chapter 1- What is Organizational Behavior? Chapter 2 – Diversity in Organizations Select your team members</td>
</tr>
<tr>
<td>Meeting 2 1/23</td>
<td>Lecture/Class Exercise</td>
<td>Chapter 3 – Attitudes and Job Satisfaction Chapter 4 – Emotions and Moods *** Send Email to Dr. Muniz with team members’ names and topic of presentation***</td>
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<tr>
<td>Meeting 3 1/30</td>
<td>Exam 1</td>
<td>Chapters 1, 2, 3 &amp; 4</td>
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<tr>
<td>Meeting 4 2/6</td>
<td>Lecture/Class Exercise</td>
<td>Chapter 5 – Personality and Values Chapter 6 – Perception and Individual Decision Making</td>
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<tr>
<td>Meeting 5 2/13</td>
<td>Lecture/Class Exercise</td>
<td>Chapter 7 – Motivation Concepts Chapter 8 – Motivation: From Concepts to Motivation</td>
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<tr>
<td>Meeting 6 2/20</td>
<td>Exam 2</td>
<td>Chapters 5, 6, 7 &amp; 8</td>
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<tr>
<td>Meeting 7 2/27</td>
<td>Lecture/Class Exercise</td>
<td>Chapter 9 – Foundations of Group Behavior Chapter 10 – Understanding Work Teams</td>
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<tr>
<td>Meeting 8 3/6</td>
<td>Lecture/Class Exercise</td>
<td>Chapter 11 – Communication Chapter 12 - Leadership</td>
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<tr>
<td>Spring Break</td>
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<tr>
<td>Meeting 9 3/20</td>
<td>Exam 3</td>
<td>Chapters 9, 10, 11 &amp; 12</td>
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<tr>
<td>Meeting 10 3/27</td>
<td>Lecture/Class Exercise</td>
<td>Chapter 13 – Power and Politics Chapter 14 – Conflict and Negotiation</td>
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### Course Evaluation Methods

This course will utilize the following instruments to determine student grades and proficiency of the learning outcomes for the course.

<table>
<thead>
<tr>
<th>Components</th>
<th>Max Points</th>
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<tbody>
<tr>
<td>Exam 1</td>
<td>100</td>
</tr>
<tr>
<td>Exam 2</td>
<td>100</td>
</tr>
<tr>
<td>Exam 3</td>
<td>100</td>
</tr>
<tr>
<td>Exam 4</td>
<td>100</td>
</tr>
<tr>
<td>Exam 5</td>
<td>100</td>
</tr>
<tr>
<td>Team Project Presentation</td>
<td>60</td>
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<td><strong>TOTAL</strong></td>
<td><strong>560</strong></td>
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At the end of the course, 504 points and above = A; 448 – 503 points = B; 392 – 447 points = C; 336 – 391 points = D; 390 – 0 points = F.

Final numeric scores will NOT be rounded (e.g., 447 at the end of the course will be a “C”, 503 will be a “B”, etc.). Final scores/grades will NOT be “curved” or “adjusted”. Adjustment of Exam scores may be made immediately after the exam (not at the end of the course) after analysis of the frequency of questions missed. *I do not discuss or disclose any grade information over the phone or by email. Please visit me during office hours to discuss grades.*

Attendance is expected and will be recorded at the beginning and end of each class. Attendance in this class is defined as a student present for the entire duration of the class. Late arrival to class will count as an absence. Late arrival is defined as a student not being present when his or her name is called. More than four absences from class for any reason will result in your final course average being lowered by one letter grade. This policy is posted on WebCT.

**Mandatory Attendance on Team Presentation Days**

Students are required to attend ALL team presentations at the end of the semester. Each absent day will result in your team presentation grade lowered one letter grade.
University Policies and Procedures

Students with Disabilities (ADA Compliance):
The University of North Texas Dallas faculty is committed to complying with the Americans with Disabilities Act (ADA). Students' with documented disabilities are responsible for informing faculty of their needs for reasonable accommodations and providing written authorized documentation. Grades assigned before an accommodation is provided will not be changed as accommodations are not retroactive. For more information, you may visit the Student Life Office, Suite 200, Building 2 or call Laura Smith at 972-780-3632.

Student Evaluation of Teaching Effectiveness Policy:
The Student Evaluation of Teaching Effectiveness (SETE) is a requirement for all organized classes at UNT. This short survey will be made available to you at the end of the semester, providing you a chance to comment on how this class is taught. I am very interested in the feedback I get from students, as I work to continually improve my teaching. I consider the SETE to be an important part of your participation in this class.

Policy on Missing Exams & Other Assignments:
SPECIAL NOTICE: There is no provision for missing or making up a missed assignment, case study, presentation, or any other syllabus specified component of this class. Further, no component of this course will be administered at a time different than that provided in the course syllabus.

Verifiable cases of birth; death; serious family and/health problems; act of God (unpreventable events resulting from natural causes such as hurricanes, tornadoes, floods, and storms – accidents which are not the results of human factors); transportation accidents, bona fide racial, ethnic, cultural, religious, age, gender, or disability factors; UNT official events may constitute grounds for accommodation and will be dealt with on a case-by-case basis. Work, marriage, personal or work-related travel, and other personal situations not described above DO NOT constitute grounds for accommodation. If the above policy does not suit your situation, then please make other enrollment arrangements.

Academic Integrity:
Academic integrity is a hallmark of higher education. You are expected to abide by the University’s code of Academic Integrity policy. Any person suspected of academic dishonesty (i.e., cheating or plagiarism) will be handled in accordance with the University’s policies and procedures. Refer to the Student Code of Academic Integrity at [http://www.unt.edu/unt-dallas/policies/Chapter%2007%20Student%20Affairs,%20Education,%20and%20Funding/7.002%20Code%20of%20Academic_Integrity.pdf](http://www.unt.edu/unt-dallas/policies/Chapter%2007%20Student%20Affairs,%20Education,%20and%20Funding/7.002%20Code%20of%20Academic_Integrity.pdf) for complete provisions of this code.

Bad Weather Policy:
On those days that present severe weather and driving conditions, a decision may be made to close the campus. In case of inclement weather, call UNT Dallas Campuses main voicemail number (972) 780-3600 or search postings on the campus website [www.unt.edu/dallas](http://www.unt.edu/dallas). Students are encouraged to update their Eagle Alert contact information, so they will receive this information automatically.

Attendance and Participation Policy:
The University attendance policy is in effect for this course. Class attendance and participation is expected because the class is designed as a shared learning experience and because essential information not in the textbook will be discussed in class. The dynamic and intensive nature of this course makes it impossible for students to make-up or to receive credit for missed classes. Attendance and participation in all class meetings is essential to the integration of course material and your ability to demonstrate proficiency. Students are responsible to notify the instructor if they are missing class and for what reason. Students are also responsible to make up any work covered in class. It is recommended that each student coordinate with a student colleague to obtain a copy of the class notes, if they are absent.

Diversity/Tolerance Policy:
Students are encouraged to contribute their perspectives and insights to class discussions. However, offensive and inappropriate language (swearing) and remarks offensive to others of particular nationalities, ethnic groups, sexual preferences, religious groups, genders, or other ascribed statuses will not be tolerated. Disruptions which violate the Code of Student Conduct will be referred to the Center for Student Rights and Responsibilities as the instructor deems appropriate.
**Miscellaneous:**
Cell phones, beepers, entertainment devices (iPods/MP3 players) and all other communications devices must be turned off prior to class, and remain off throughout class. If special circumstances require a student to have a communications device active during class, the student is requested to make arrangements with the professor prior to class.

Your professor also reserves the right to change any of the requirements, procedures, schedules, assignments, and criteria contained in this Syllabus. A waiver by the professor of any specific item in this Syllabus for the class or for a particular student for a particular instance does not constitute a waiver of any other item in this Syllabus nor does it constitute a subsequent waiver of that particular item.

Students who generally seem not to be paying attention in class (e.g., reading a newspaper, trying to check e-mail/sending text messages, chatting with classmates, etc.) or who are disruptive, will be presumed to be so well prepared for that day’s class that they are actually frustrated at not being more actively involved in the class. Therefore, such behavior will serve as a signal to your professor that the student wishes to more actively participate in class and will be given the opportunity to do so.

**Note:** Although we will be discussing various rules of law as they relate to particular situations presented in the assigned readings, we cannot discuss any personal “legal” situations pertaining to students. In particular, no legal advice can or will be given to any student.

**Film Analysis Project**
Each team will select a well known film that contains work-related topics and thoroughly analyze it using concepts learned in MGMT 3720. **Your instructor must first approve the film** before the team begins the analysis. Each team will deliver a presentation that describes the analysis of the film. See grading rubric on WebCT.

Please follow the following format when conducting the analysis:
1. Introduction
2. Summary of Film
3. Character Analysis
4. Group Dynamics or Power and Politics
5. Conclusions